

NVTC WMATA COMMITTEE MEETING THURSDAY, SEPTEMBER 17, 2020 Via Electronic Participation Public Streaming via Youtube

6:00 P.M. - 7:30 P.M.

AGENDA

NVTC is receiving public comment during the declared state of emergency. Persons wishing to provide written public comment should submit comments by 3:00 pm on September 17 via NVTC's website. Comments will be provided to Committee Members prior to the September 17 meeting.

- 1. Review of the July 16, 2020 NVTC WMATA Committee Meeting Summary
- 2. Overview of the Draft Report to the General Assembly on Virginia's 3% Cap
- 3. Update on WMATA's FY2021 and FY2022 Budgets*
- 4. Other Items of Jurisdictional Importance

Members

Canek Aguirre, Chairman Walter Alcorn Matt de Ferranti Matt Letourneau David Meyer Paul Smedberg David Snyder

^{*}Background material on WMATA's FY2021 and FY2022 Budgets is available on the WMATA website



NVTC WMATA COMMITTEE MEETING SUMMARY Via Electronic Participation Public Streaming via YouTube July 16, 2020

NVTC WMATA Committee Members Present via Electronic Participation:

Canek Aguirre, Chair Matt de Ferranti Matt Letourneau David Meyer Paul Smedberg David Snyder

NVTC WMATA Committee Members Not Present:

Walter Alcorn

Other NVTC Commissioners Present via Electronic Participation:

John Bell Katie Cristol Paul Krizek Dalia Palchik Michael Turner

Staff and Others Present via Electronic Participation:

Kate Mattice, Executive Director Andrew D'huyvetter Zach Smith Regina Sullivan

Chairman Aguirre called the WMATA Committee meeting to order at 6:10 p.m. He explained that given the ongoing COVID-19 public health emergency, this meeting is being conducted electronically. This is possible because the governor signed into law on April 22, 2020 a legislative amendment to the budget bill to allow public bodies to meet electronically without a physical quorum present to discuss or transact the business statutorily required or necessary to continue operations of that public body. NVTC staff followed the procedures and guidelines in the legislation to give notice to the WMATA Committee, Commission, staff and the public.

Chairman Aguirre reviewed the procedures and instructions for the electronic meeting. The only visual component of the meeting is the presentation slides shown on Webex for WMATA Committee members and on YouTube livestream for the public.

Mr. D'huyvetter then called the roll and confirmed a quorum was present. He also updated the committee on public comments received prior to the meeting.

Chairman Aguirre asked for any changes to the April 30 WMATA Committee meeting summary. Committee members accepted the summary of the April 30 meeting with no changes.

Chairman Aguirre welcomed Mr. de Ferranti of Arlington County, who was appointed to the WMATA Committee by the Commission at the June 4 NVTC meeting.

Work Session on the 2020 Update of the Annual Report on the Performance and Condition of WMATA

Mr. D'huyvetter presented staff's approach to updating the annual report after receiving guidance from the WMATA Committee at the April 20 meeting. He reviewed the chapters in the report and explained that staff will provide context on how the COVID-19 public health emergency impacts the content of each chapter. Mr. D'huyvetter also presented the committee with an example of a restructured chapter on the strategies to reduce the growth in costs and improve operational efficiency. He indicated that the newly restructured strategies chapter will better track WMATA's progress with NVTC's suggested strategies that were identified in previous reports.

Mr. Snyder joined the meeting at 6:24 p.m.

3% Cap Working Group

NVTC Chair Cristol provided an overview of the Commonwealth's FY 2021 – FY 2022 budget directing the NVTC chair to convene a working group to review the impact of Virginia's 3% cap on WMATA's operating assistance payment. Mr. Smith presented the working group's efforts to review the impact of the cap and the working group's feedback on the usefulness of the cap and whether any additional items should be excluded. He also discussed the unintended consequences of WMATA's approach to implement the cap. Ms. Mattice discussed the feedback from staff interviews with WMATA, Maryland and the District of Columbia on Virginia's 3% cap.

Mr. Turner asked about the consequences if WMATA exceeds the cap. Ms. Mattice responded that the Commonwealth Transportation Board (CTB) has guidance to withhold the funding allocated to NVTC as capital and operating assistance to help its local jurisdictions meet their financial obligations to WMATA from the Commonwealth Mass Transit Fund

Mr. Letourneau stated that the cap appeared useful in budget discussions with WMATA Board members. Mr. Smedberg agreed that the cap has been a helpful tool.

Mr. Bell stated that the intent of the original cap language – to control costs -- continues to serve as a good guideline in these discussions. Mr. de Ferranti asked if the working group has discussed any alternatives to the current legislative cap. Ms. Mattice responded that the WMATA General Manager proposed a regional cap in 2017, but Virginia and Maryland legislatively imposed caps

on each respective signatory. Ms. Sullivan added that the District of Columbia does not have a legislative cap.

Mr. Smith presented the working group's principles to guide any potential changes or modifications to the cap. Mr. Snyder stated that the current legislative cap appears to work reasonably well and that there are other issues that should take precedence at this time. Ms. Cristol stated that the working group is not considering a recommendation to remove the cap. Mr. Meyer agreed with Mr. Snyder's remarks and added that WMATA should continue to address safety concerns.

Mr. Smedberg agreed that the Commonwealth is facing a challenging time for the foreseeable future. Mr. Letourneau also discussed how the WMATA Board is addressing concerns regarding WMATA's budget development process.

WMATA Committee members agreed that the committee does not recommend any legislative changes to Virginia's 3% cap legislation at this time.

WMATA's Transit Equity Framework

Mr. Letourneau discussed WMATA's new transit equity framework and its purpose to advance equitable policies and practices that support WMATA's mission. Mr. D'huyvetter highlighted local and Commonwealth initiatives on the topic of low-income fare passes.

Other Items of Jurisdictional Importance

Ms. Palchik and Mr. Meyer left the meeting at 7:35 p.m.

Mr. Letourneau mentioned a derailment on the Red Line near the Silver Spring Station. WMATA is investigating the causes and will report its findings to the Washington Metrorail Safety Commission. Chairman Aguirre reminded the committee that WMATA General Manager Paul Wiedefeld is expected to address the Commission at the September NVTC meeting.

The meeting adjourned at 7:42 p.m.



Virginia's 3% Cap on the Growth in Operating Assistance Payments to WMATA

NVTC Staff Draft Report for NVTC WMATA Committee Discussion (9/17/2020)

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Preface

This report is in response to Chapter 1289 Item 442.H1-2 of the 2020 Acts of the Virginia General Assembly that states:

- 1. The Chairman of the Northern Virginia Transportation Commission shall convene a workgroup which includes the Director of the Department of Rail and Public Transportation, local government representatives, and private sector stakeholders to review the impact of the 3% cap on operating assistance in the approved WMATA budget pursuant to § 33.2-1526.1.J., Code of Virginia. The workgroup shall report to the Chairs of the House Appropriations and Senate Finance and Appropriations Committees by November 10, 2020, on the usefulness of the cap and whether additional items should be excluded.
- 2. The Department of Rail and Public Transportation shall provide staff support for the workgroup.

In 2018, the Virginia General Assembly imposed a 3% cap on growth on Virginia's annual operating subsidy to WMATA as a part of its commitment to a dedicated source of capital funding. In any year where the annual increase in the approved WMATA budget exceeds 3% (apart from legislative exemptions), the legislation directs the Commonwealth Transportation Board (CTB) to withhold 35% of the funding allocated to NVTC as capital and operating assistance to help its local jurisdictions meet their financial obligations to WMATA from the Commonwealth Mass Transit Fund.

This report focuses on the 3% cap on the growth of Virginia's share of overall annual WMATA operating assistance. The cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington, Fairfax and Loudoun make their operating assistance payments to WMATA, which collectively make up Virginia's share.

The 3% cap does not apply to the local jurisdictions, meaning that each year any individual jurisdiction's operating subsidy may increase more or less than 3% compared to the previous year. This is due to fluctuations in the budget formula that are driven by the amount of service provided, changes to transit fares, and other financial factors.

Jurisdictional subsidy payments are made using a mix of local funds, regional gas tax revenues, and funding from the Commonwealth distributed through the Northern Virginia Transportation Commission (NVTC). NVTC jurisdictions use a range of local funds, such as property tax revenues, general funds and local "30 percent" funding from the Northern Virginia Transportation Authority to support their WMATA subsidy payment. NVTC also holds in trust a portion of regional gas tax revenues generated within each jurisdiction that is dedicated for WMATA purposes. Furthermore, the Commonwealth of Virginia, through the Department of Rail and Public Transportation (DRPT), provides funds to the NVTC jurisdictions for a portion of their WMATA operating subsidy commitments.

¹ § 33.2-1526.1.K of the Code of Virginia



Executive Summary

In 2018, the Virginia General Assembly imposed a 3% cap on growth on Virginia's annual operating subsidy to WMATA as a part of its commitment to a dedicated source of capital funding. In any year where the annual increase in the approved WMATA budget exceeds 3% (apart from legislative exemptions), the legislation directs the Commonwealth Transportation Board (CTB) to withhold 35% of the funding allocated to NVTC as capital and operating assistance to help its local jurisdictions meet their financial obligations to WMATA from the Commonwealth Mass Transit Fund. In 2020, the Virginia General Assembly directed the formation of NVTC's 3% Cap Working Group to examine the 3% cap and assess its usefulness and whether additional exemptions to the cap should be considered. ²

NVTC's 3% Cap Working Group found that Virginia's 3% cap appears to be a useful tool to manage the growth in Virginia's operating subsidy given its recent implementation. With only two years of WMATA budget development since the passage and implementation of the 3% cap, the Working Group recommends:

- No changes be made to the existing 3% cap legislation;
- No additional exclusions to the cap be considered at this time;
- No legislative changes be considered before the cap has been in place for five WMATA budget development cycles; and,
- NVTC continue to evaluate the impact of Virginia's 3% cap legislation.

The Working Group, made up of representatives from NVTC jurisdictions, private sector stakeholders and the Director of the Department of Rail and Public Transportation, found that the cap provides some predictability in subsidy growth and does appear to provide fiscal controls that help WMATA with cost containment.

The Working Group determined it is too soon to recommend changes to Virginia's 3% cap legislation since the cap has only been in place for two WMATA budget cycles. The Working Group further recommends no legislative changes be considered before WMATA has implemented the cap in five budget development cycles and that NVTC continue to evaluate the impact of the cap. The Working Group also did not identify any new exemptions, also referred to as exclusions, to the cap.

To support the Working Group's deliberations, NVTC staff solicited input on the impact of the cap from additional stakeholders in the region, including staff from the State of Maryland, the District of Columbia and WMATA.

NVTC staff also examined the historical jurisdictional operating subsidies to differentiate the actual drivers of Virginia's operating subsidy increases. Accordingly, this report presents the historical operating subsidies and other factors that impact year to year fluctuations in the overall operating subsidy.

| ² Ibid. | | | |
|---------|--|--|--|

1. Introduction

In 2020, the General Assembly directed the Northern Virginia Transportation Commission (NVTC) to form a Working Group to review the impact of Virginia's legislatively-mandated 3% cap on the growth in operating assistance payments to the Washington Metropolitan Area Transit Authority (WMATA). The General Assembly directed the Working Group to include the Director of the Department of Rail and Public Transportation, senior transportation officials representing NVTC jurisdictions and private sector stakeholders to be led by NVTC's Chair.³

In May 2020, NVTC convened the 3% Cap Working Group with members as follows:

Chair: Katie Cristol, NVTC Chair, Arlington County

Vice Chair: Kate Mattice, NVTC Executive Director

Commonwealth Representative: Jennifer Mitchell, DRPT Director

Senior-Level Transportation Officials:

- Yon Lambert, City of Alexandria
- Dennis Leach, Arlington County
- Tom Biesiadny, Fairfax County
- Wendy Block Sanford, City of Fairfax
- Cindy Mester, City of Falls Church
- Penny Newquist, Loudoun County

Private Sector Stakeholders:

- Clayton Medford, Northern Virginia Chamber of Commerce
- The Honorable Randy Minchew, former member of the Virginia House of Delegates
- Stewart Schwartz, Coalition for Smarter Growth
- Jason Stanford, Northern Virginia Transportation Alliance

The Working Group met three times between May and September 2020. NVTC staff interviewed members of the 3% Cap Working Group and Virginia's Principal WMATA Board Members as well as staff from the State of Maryland, the District of Columbia and WMATA to get their perspective of Virginia's 3% cap. In addition, NVTC staff conducted extensive research and analysis to inform the Working Group's meetings and discussion.

2. Enactment of Virginia's 3% Cap Legislation

As part of the WMATA dedicated capital funding legislation, the 2018 Virginia General Assembly imposed a 3% cap on growth on Virginia's annual operating subsidy to WMATA. In any year where the annual

³ 2020 Acts of the Virginia General Assembly. Chapter 1289 Item 442.H1-2.



increase in the approved WMATA budget exceeds 3%, the legislation directs the Commonwealth Transportation Board (CTB to withhold 35% of the funding allocated to NVTC as capital and operating assistance to help its local jurisdictions meet their financial obligations to WMATA from the Commonwealth Mass Transit Fund.⁴

The legislation also excludes certain items when determining if the annual increase in the operating subsidy exceeds 3%. The legislative exclusions to the cap include:

- any service, equipment or facility that is required by any applicable law, rule or regulation;
- any major capital projects approved by the WMATA Board before or after the effective date of the CTB policy;
- any payment or obligation resulting from a legal dispute or proceeding; and,
- any service increases approved by the WMATA Board.⁵

Each year, the CTB must affirm annually via resolution that WMATA has met this and other requirements of the dedicated funding legislation. ⁶ NVTC will also take part in DRPT's upcoming review of CTB policy guidance regarding the current legislative exclusions to the cap.

The State of Maryland also passed similar legislation in 2018 that imposed a 3% cap on growth on Maryland's annual operating subsidy to WMATA, with near-identical exclusions. As such, starting in fiscal year 2020, WMATA develops its annual operating budget to meet both state's 3% cap legislation.

3. Background on Operating Assistance Payments to WMATA

The General Assembly charged the Working Group with reviewing the impact of Virginia's 3% cap on the growth in operating assistance in the approved WMATA budget. To that end, the Working Group reviewed the historical jurisdictional operating subsidies, ridership trends, and WMATA's past and present contracts to evaluate the extent of their impact on Virginia's operating subsidy. This section presents the actual drivers of the historical operating subsidies and describes how WMATA has implemented the cap to meet the requirements of Virginia's 3% cap legislation.

Historical WMATA Operating Subsidy Trends

Day to day operation of WMATA is funded primarily through passenger fare revenue and the jurisdictional operating subsidy provided by the WMATA Compact signatories: Maryland, the District of Columbia and Virginia. In Virginia, NVTC jurisdictions, which include the cities of Alexandria, Falls Church and Fairfax, and the counties of Arlington, Fairfax and Loudoun, pay the subsidy. Loudoun County began contributing to WMATA's jurisdictional operating subsidy in FY 2021, as service on the Silver Line Phase 2 is budgeted

⁴ § 33.2-1526.1.K. of the Code of Virginia

⁵ Chapter 1133 of the 2020 Acts of the Virginia General Assembly has not been implemented by WMATA in a budget cycle. As such, the legislation's impact on Virginia's operating subsidy is unknown.

⁶ Commonwealth Transportation Board. "Approval of Policy and Guidelines for Implementation of Governance and Funding Reforms for the Washington Metropolitan Area Transit Authority (WMATA)." Pg. 5. September 18, 2018.

http://www.ctb.virginia.gov/resources/2018/sept/reso/3.pdf

⁷ WMATA Compact. "Commitments for Financial Participation." Pg. 9. August 19, 2009.

https://www.wmata.com/about/board/upload/Compact_Annotated_2009_final.pdf

⁸ Ibid.

to commence that fiscal year. WMATA's operating costs are also funded to a lesser extent through additional non-fare revenue. 9

Prior to the cap, WMATA calculated the historical jurisdictional operating subsidies using WMATA Board-approved subsidy allocation formulas based on inputs that represent a jurisdiction's request for and use of WMATA's three modes of transit service: Metrobus, Metrorail, and MetroAccess. As such, the total annual operating subsidy increases varied between 0% - 18%, and the annual operating subsidy increases in Virginia varied from -1% to 21% (Figure 1).

Maryland ■ District of Columbia ■ Total Jurisdictional Operating Subsidy ■ Virginia 21% 19% 18% CHANGE IN OPERATING SUBSIDY 16% 12% 11% 10% 9% 9% 9% 10% 9% 9% 0% 0% -1% FY11 - FY12 FY12 - FY13 FY13 - FY14 FY14 - FY15 FY15 - FY16 FY16 - FY17 FY17 - FY18 FY18 - FY19

Figure 1: Annual (%) Change in Jurisdictional Operating Subsidies Prior to the Legislative Cap (FY 2011 - FY 2019)

Source: FY 2011 – FY 2019 Approved WMATA Budgets and Board Approved Resolutions

Data from FY 2011 – FY 2018 indicate that the increase in the historical jurisdictional operating subsidy is primarily attributable to the increasing Metrorail operating subsidy, especially in Virginia with the opening of Silver Line Phase 1.

Notably, over the same time period Metrorail experienced extensive reliability issues, resulting in a ridership decline of nearly 20%, decrease in farebox revenue due to loss of ridership, the need to close portions of the rail system to address system reliability (i.e. SafeTrack) and a loss of transit ridership due to nationwide factors that are outside of WMATA's control (i.e. gas prices, telework, etc.), all of which necessitated jurisdictional operating subsidy increases. ¹⁰ ¹¹ Declining Metrorail farebox recovery rates of nearly 15% due to declining ridership was the single largest factor in WMATA's total jurisdictional subsidy increases from FY 2011 – FY 2018.

Since wage and salary levels are a significant portion (approximately 70%) of WMATA's operating budget, the Working Group examined the average wage increases for Amalgamated Transit Union 689, WMATA's

⁹ Note: Other non-fare revenue include advertising revenues, revenues from joint development transactions and other cost-savings.

¹⁰ Federal Transit Administration. "National Transit Database Form S-10." https://www.transit.dot.gov/ntd/ntd-reporting-system-forms

¹¹ Note: SafeTrack is an accelerated track work plan to address safety recommendations and rehabilitate the Metrorail system to improve safety and reliability. https://wmata.com/service/SafeTrack.cfm



largest union.¹² While collective bargaining agreements (CBAs) cover a number of elements including work rules, pensions and health care coverage, wage increases represent a significant part the financial elements in the CBAs between WMATA and its union employees.

Data presented to the Working Group found the annual wage increases for union employees range from 0% to 4% per year in the multi-year CBAs over FY 2009 – FY 2024, demonstrating that the cap appears to be a helpful tool in WMATA's negotiations with labor.¹³ Moreover, the 2017 report prepared by former U.S. Secretary of Transportation Ray LaHood, *Review of Operating, Governance and Financial Conditions at the Washington Metropolitan Area Transit Authority*, examined WMATA's hourly labor costs and found them to be relatively in line with peer transit agencies.¹⁴

WMATA's Approach to Applying the Cap

Before WMATA implemented the 3% cap legislation during its budget development process, the jurisdictional operating subsidy bills were calculated using WMATA Board approved formulas based on each mode at WMATA: Metrobus, Metrorail and MetroAccess. ¹⁵ The formulas are primarily of function of inputs that include ridership, population, number of stations, revenue hours, revenue miles, and ridership by jurisdiction residents. ¹⁶ These formulas are generally referred to as the historic formulas and WMATA continues to include them in part of its new approach to budget development.

The implementation of Virginia's 3% cap legislation prompted WMATA to re-examine its operating subsidy allocation methodology to comply with the legislation. In FY 2020, the WMATA Board approved a new methodology to apply the cap to the operating subsidy.¹⁷ This approach has yielded some unintended consequences, which NVTC and its component jurisdictions continue to explore.

4. Usefulness of Virginia's 3% Cap

The Working Group evaluated the usefulness of the cap by examining how well the cap protected Virginia's operating subsidy against significant increases during the last two WMATA budget cycles (FY 2020 and FY 2021). For both FY 2020 and FY 2021, Virginia's base operating subsidy increased by 3% each year. Legislatively excluded subsidy growth assigned to Virginia represented an additional 1.0% increase in FY 2020 and an additional 9.3% increase in FY 2021 (Figure 2). The vast majority of FY 2021's legislative exclusions were for additional operating costs associated with the Silver Line Phase 2 project.

¹² Keeping Metro Safe, Reliable and Affordable. "Comparing to Other Large Transit Agencies." Pg. 82. January 2019.

https://wmata.com/initiatives/strategic-plans/upload/KMSRA-Strategic-Plan-Jan-2019.pdf

¹³ WMATA. "WMATA Board Resolutions 2011-41, 2013-18, 2019-48." https://www.amlegal.com/codes/client/washington-metropolitan-area-transit-authority washington-dc/>

¹⁴ Former United States Transportation Secretary Ray LaHood. "Review of Operating, Governance and Financial Conditions at the Washington Metropolitan Area Transit Authority – 2017." Pg. 4. December 27, 2017. https://rga.lis.virginia.gov/Published/2018/RD7

¹⁵ WMATA. "Approved Fiscal Year 2018 Budget – Appendix F." Pg. 212. July 1, 2017.

https://www.wmata.com/about/records/public_docs/upload/FY2018-Approved-Budget.pdf lbid.

¹⁷ WMATA. "WMATA Board Resolution 2019-09." Pg. 6. March 18, 2019. https://www.wmata.com/about/board/meetings/board-pdfs/upload/10B-FY2020-Budget-Adoption-FINALIZED.pdf

¹⁸ WMATA. "Approval of Public Hearing Staff Report and adoption of FY2020 Operating Budget and FY2020-2025 CIP." Pg. 24. March 14, 2019. https://www.wmata.com/about/board/meetings/board-pdfs/upload/3B-FY2020-Budget-CIP-Approval-REV-03-12.pdf

 $^{^{\}rm 19}$ WMATA. "Approval of the FY 2021 Budget and FY 2021 – 2026 CIP." Pg. 4. April 2, 2020.

< https://www.wmata.com/about/board/meetings/board-pdfs/upload/3A-FY2021-Budget-Approval-TO-POST.pdf>

Though projects like Silver Line Phase 2 or the future Potomac Yard Metrorail station cause fluctuations in Virginia's operating subsidy, they greatly contribute to meeting the transit needs of Northern Virginians.

Figure 2: Change (%) in FY 2020 and FY 2021 Jurisdictional Operating Subsidies with Legislative Exclusions

| FY20 Subsidy with Legislative Exclusions | | | | FY21 Subsidy with Legislative Exclusions | | | |
|--|-----------|------------|-----------|--|----------|---------|-----------|
| | Annual | Federal | % Change | Annual | Federal | Silver | % Change |
| | Subsidy | Mandates/ | in FY20 | Operating | Mandates | Line | in FY21 |
| | Operating | Litigation | Operating | Subsidy | | Phase 2 | Operating |
| | Growth | | Subsidy | Growth | | | Subsidy* |
| VA | 3.0% | 1.0% | 4.0% | 3.0% | 0.5% | 9.3% | 12.8% |
| MD | 3.0% | 1.3% | 4.3% | 3.0% | 1.2% | 6.0% | 10.2% |
| DC | 3.0% | 0.9% | 3.9% | 3.0% | 0.5% | 6.3% | 9.8% |
| Total | 3.0% | 1.1% | 4.1% | 3.0% | 0.8% | 7.0% | 10.8% |

Notes:

FY 2020 Legislative Exclusions included \$4.7 million in ADA Paratransit Cost Increases (Federal Mandate), \$2.5 million in litigation (Legal Disputes) and \$4.1 million in Occupational, Safety and Health Costs (Federal Mandate). FY20 also included a \$1.2 million budget adjustment for the Fraternal Order of Police and a \$429,305 service reduction for the 2A Metrobus route.

FY 2021 Legislative Exclusions included \$1.1 million to comply with DOT safety and training requirements (Federal Mandate), \$7.6 million in paratransit cost increases (Federal Mandate) and \$78.4 million in operating costs for Silver Line Phase 2 (Capital Projects).

From this perspective, the Working Group considers Virginia's 3% cap a useful tool to manage the growth in Virginia's operating subsidy increases. Since the cap has only been in place for two WMATA budget cycles, the Working Group recommends no legislative changes to Virginia's 3% cap on the growth in operating assistance payments to WMATA at this time.

Impact of Virginia's 3% Cap on Additional Stakeholders

NVTC staff also sought perspectives on the impact of Virginia's 3% cap with staff representatives from the District of Columbia and the State of Maryland. Because WMATA is a regional entity, a cap on any jurisdiction's operating subsidy impacts the other jurisdictions' operating subsidy. Overall, Virginia's counterparts in Maryland and the District of Columbia indicated that Virginia's cap helps manage the growth in the total jurisdictional operating subsidy. They also individually indicated similar concerns regarding the unintended consequences of WMATA's application of the legislative cap, and a desire to have uniformity in legislative caps between Virginia and Maryland.

NVTC staff also discussed Virginia's 3% cap with WMATA's General Manager and senior leadership team who expressed that Virginia's cap adds some stability to WMATA's budget and forces WMATA to examine its spending. They understood the importance of complying with the legislative 3% cap but articulated the challenges of implementing two legislative caps in such a complex funding environment.

^{*}Figure does not include subsidy credits from the Coronavirus Aid, Relief and Economic Security (CARES) Act.

5. Additional Exclusions to Virginia's 3% Cap

The current legislative exclusions to Virginia's 3% cap include:

- any service, equipment or facility that is required by any applicable law, rule or regulation;
- any major capital projects approved by the WMATA Board before or after the effective date of the CTB policy;
- any payment or obligation resulting from a legal dispute or proceeding; and,
- any service increases approved by the WMATA Board.²⁰

The Working Group recommends no additional exclusions to the cap. The Working Group acknowledged the impact of the legislative exclusions on the ability to predict Virginia's annual operating subsidy, but the existing exclusions have not presented NVTC jurisdictions with major challenges in the past two budget cycles.

6. Working Group Recommendations

Because the cap has only been in place for two WMATA budget development cycles, NVTC's 3% Cap Working Group recommends:

- No changes be made to the existing 3% cap legislation;
- No additional exclusions to the cap be considered at this time;
- No legislative changes be considered before the cap has been in place for five WMATA budget development cycles; and,
- NVTC continue to evaluate the impact of Virginia's 3% cap legislation.

7. Conclusion

Virginia's 3% cap appears to be a useful tool to manage the growth in Virginia's annual operating assistance payments to WMATA. Since the cap has only been in place for two budget cycles, the Working Group agreed that it is too soon to recommend changes to the 3% cap legislation and no legislative changes be considered before the cap has been in place for five WMATA budget development cycles. While no changes to the existing 3% cap legislation should be made at this time, the Working Group recommends NVTC continue to evaluate the cap and continue ongoing engagement with WMATA to address the unintended consequences resulting from WMATA's approach to applying the cap.

²⁰ Chapter 1133 of the 2020 Acts of the Virginia General Assembly has not been implemented by WMATA in a budget cycle. As such, the legislation's impact on Virginia's operating subsidy is unknown.